

## Meeting attendance

### Directors' meetings

The number of meetings of the Board of Directors (the Board) and meetings of Committees of the Board, and the number of meetings attended by each of the Directors of Macquarie during the financial year is summarised in the tables below:

#### Board meetings

	Monthly Board meetings (12)		Special Board meeting (1)	
	Eligible to attend as a member	Attended	Eligible to attend as a member	Attended
H.K. McCann	12	12	1	1
N.W. Moore	12	12	1	1
M.J. Coleman <sup>(1)</sup>	5	5	-	-
D.J. Grady	12	12	1	1
M.J. Hawker	12	12	1	1
P.M. Kirby	12	12	1	1
C.B. Livingstone	12	11	1	1
J.R. Niland	12	12	1	1
H.M. Nugent	12	12	1	1
P.H. Warne	12	12	1	1

#### Board Committee meetings

	Board Audit Committee meetings (7)		Board Governance and Compliance Committee meetings (6)		Board Nominating Committee meetings (12)		Board Remuneration Committee meetings (9)		Board Risk Committee meetings (6)	
	Eligible to attend as a member	Attended	Eligible to attend as a member	Attended	Eligible to attend as a member	Attended	Eligible to attend as a member	Attended	Eligible to attend as a member	Attended
H.K. McCann	-	-	-	-	12	12	9	8	6	6
N.W. Moore	-	-	-	-	-	-	-	-	6	6
M.J. Coleman	3	3	-	-	-	-	-	-	2	2
D.J. Grady	-	-	-	-	-	-	9	8	6	6
M.J. Hawker <sup>(2)</sup>	7	7	5	5	-	-	-	-	6	6
P.M. Kirby	7	7	6	6	-	-	-	-	6	6
C.B. Livingstone	7	6	6	4	12	11	-	-	6	5
J.R. Niland	-	-	6	6	-	-	9	9	6	6
H.M. Nugent	-	-	-	-	12	12	9	9	6	6
P.H. Warne <sup>(3)</sup>	7	7	1	1	10	10	9	8	6	6
G.C. Ward <sup>(4)</sup>	-	-	-	-	-	-	-	-	6	6

There were three Board sub-committee meetings. The first meeting was attended by all of its members, being Mr McCann, Mr Moore and Ms Livingstone. Both of the following meetings were attended by all of that sub-committee's members, being Mr McCann, Mr Moore, Ms Livingstone and the Chief Financial Officer, Mr Patrick Upfold.

The Chairman of the Board generally attends meetings of Board Committees even where not a member. All Board members are sent Board Committee meeting agendas and may attend any Board Committee meeting.

<sup>(1)</sup> Mr Coleman was appointed to the Board as an Independent Voting Director effective from 9 November 2012.

<sup>(2)</sup> Mr Hawker joined the Board Governance and Compliance Committee (BGCC) on 1 May 2012.

<sup>(3)</sup> Mr Warne joined the Board Nominating Committee and ceased to be a member of the BGCC on 1 May 2012.

<sup>(4)</sup> Mr Ward is not a Voting Director of Macquarie Group Limited. He is the Managing Director and Chief Executive Officer of Macquarie Bank Limited.